# AS «mogo» Bonds` Public Offering



### **Presenters**



Modestas Sudnius
Group Chief Executive Officer



Māris Kreics
Group Chief Financial Officer

Modestas has been at Mogo Finance since 2013.

He started as country manager for Lithuania, where he established successful operations, and in January 2018 was promoted to regional CEO for Mogo's core markets (Latvia, Lithuania, Estonia, Georgia and Armenia).

In November 2018, Modestas joined Mogo Finance Group management team as CEO.

Previously Modestas worked at international organizations, such as EY and EPS LT, UAB.

Maris has been at Mogo Finance since 2015.

Before joining Mogo Finance Group, he spent two years in a corporate finance role working for the largest telecomunication service company in Latvia – Tet (prev. Lattelecom).

Before that, Maris spent seven years at PwC with two of them in New York, working exclusively on one of the largest S&P 500 Tech company's lead audit team.

## Mogo Finance at a Glance

Founded in 2012, Mogo Finance (Mogo) is a leading finance platform with core focus on used car financing and a presence across emerging Europe, Central Asia and Africa.

- Established in Latvia in 2012, company expanded across the world, however Latvia still
  the flagship market. Mogo LV In 2020 it has achieved its all-time best result of EUR 5.8
  mln net profit.
- Operating in a niche sector with limited competition as used car financing is overlooked by major financial institutions.
- Successfully replicated business model across emerging Europe with later expansion to Uzbekistan and East Africa resulting in a diversified risk profile and loan portfolio.
- In developing markets core full focus on productive lending while financing local entrepreneurs, SME's and taxi / cargo business operators.
- Leading offline presence through 2,000+ car dealerships, c.100 branches and Mogoowned used car sales lots.
- Strong online presence through own used car sales portals and exclusive car classified ad deals.
- Low investment requirements and fast and intelligent data-driven credit assessments results in a different risk profile compared to "traditional" banks and leasing companies.

#### KPIs(1)

EUR m	2016	2017	2018	2019	2020
Total Net Income	22.6	29.9	45.6	59.0	73.0
EBITDA	15.1	20.0	20.4	31.5	45.8
Net Profit	5.6	9.0	4.6	6.2	1.7
Net loan and used car rent portfolio	63.8	97.1	141.3	189.7	202.3
Equity	13.2	11.5	17.8	28.8	35.4
Borrowings	55.3	96.6	150.4	214.4	222.3
Cash	2.2	5.2	6.5	8.6	11.0

#### **COMPANY HIGHLIGHTS**



**14** Core Countri



**100,000+** Active Customers



2,000+
Car Dealerships



€650m+

Loans Issued since Inception



**35%**Revenue CAGR (2016-20)



45%
FY20 EBITDA
Growth



# Through Profitable and Considered Expansion, Mogo has Built a Multi-Geography Platform That Eliminates Single Market Risk

#### **Developed countries**

**Latvia** (2012)

Net Portfolio 31-Dec-20: €26.2m Net Portfolio 31-Dec-20: €12.9m

Lithuania (2013)

Net Portfolio 31-Dec-20: €27.0m

**Armenia** (2017)

Net Portfolio 31-Dec-20: €10.2m

Romania (2017)

Net Portfolio 31-Dec-20: €16.7m

Consumer finance product

**Albania** (2017)

Net Portfolio 31-Dec-20: € 9.0m

North Macedonia (2018)

Net Portfolio 31-Dec-20: €4.4m

**Developing** 

**Uganda** (2019)

Net Portfolio 31-Dec-20: €5.1m

Kenya (2019)

Net Portfolio 31-Dec-20: €12.8m

Uzbekistan (2018)

Net Portfolio 31-Dec-20: €4.4m

Moldova (2017)\*

**Estonia (2013)** 

**Belarus** (2018)

**Georgia** (2014)

Net Portfolio 31-Dec-20: € 31.3m

Net Portfolio 31-Dec-20: €15.3m

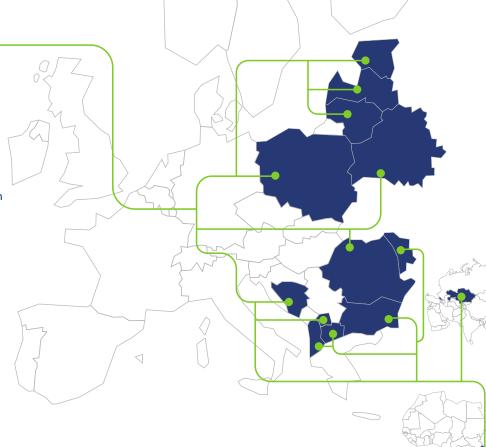
Net Portfolio 31-Dec-20: €12.0m

#### Note:

Developed markets characterized by profitability and scalability. Year after country name in brackets denotes year of market entry.

In the map we do not show markets which are for sale or . There are no new issuances suspended in run-down countries hence H1'20 issuances may be "€0.0m".

\* In Moldova mogo is present with both Car financing product (secured) and Consumer finance product (unsecured)



## **Attractive Vehicle Financing Product Offering**

#### **Products**

% Portfolio <sup>(1)</sup>	Secured loans			Consumer loans
	59%	15%	<b>7</b> %	19%

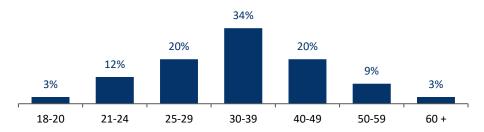
Product	Financial Leasing	Sale and Leaseback	Long Term Rent(1)	Instalment loans
Loan Amount	Up to €15,000	Up to €10,000	Up to €15,000	Up to €3,000
Min / Max Loan Size	€ 410 to 15,000	€ 300 to 10,000	€ 500 to 15,000	150 to €3,000
Term <sup>(2)</sup>	Up to 84 months			Up to 36 months
Payment Structure	Fixed monthly payments			Fixed monthly payments

#### Available in Latvian market only.

## **Typical Borrower Profile**(3)

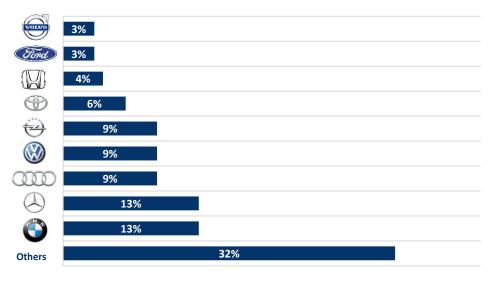
Mogo's typical customer has regular income, possesses a bank account, uses a car on a regular basis, regularly changes their car and has limited savings

**Customer Split by Age** 



### **Customer Split by Car Maker**

The majority of cars in the portfolio are high-quality cars with long life cycles



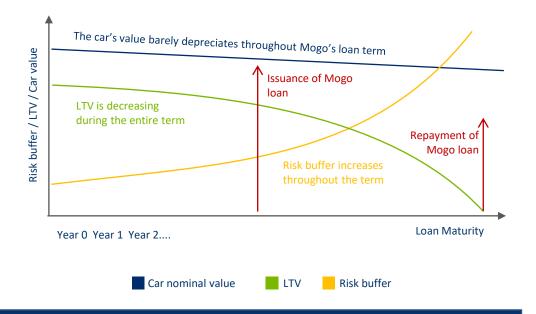


The actual contract length being much shorter than contractual term.

<sup>3</sup> Based on FY19 issuances

## Low Risk Profile Due to Used Car Economics

Loan to Value During the Life of the Loan



- High-quality used cars preserve their value. Mogo's borrowers repay a portion of the loan principal each month. Therefore, the LTV of the loan is constantly decreasing
- Mogo retains access to the collateral title to the car throughout the life of the loan
- In the event of default, Mogo can, ultimately, repossess and sell the car
- Recovery in this scenario has historically been 92% since inception

## Low Risk Profile Due to Used Car Economics

#### Responsible and sustainable lending is at the core of Mogo

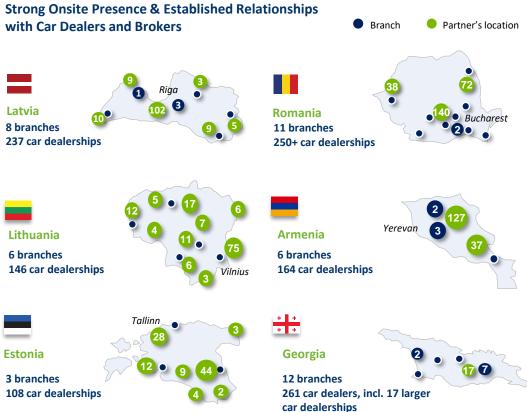
- Primarily focused on clients underserved by mainstream financial institutions
- Engaged in productive lending as typical client acquires a family car for daily commute or uses the vehicle as a source of income (ride hailing platform and delivery drivers, vehicle used by SMEs)
- In selected markets Mogo is launching partnerships with dealers, taxis and companies

## Due to Mogo's risk and yield profile, its product is significantly less exposed to regulatory risks in comparison to other alternative lenders

- Depending on client needs mogo offers wide range on products from car leasing to long term rent with possibility to purchase vehicle to meet different needs of clients
- Capable of operating in markets with tight lending regulation
- Introduction of regulation has strengthened Mogo's positions in some markets due to withdrawal of competition



## **Established Lending Infrastructure**



#### **Other Geographies**

34 branches 138 larger car dealerships **Group's total underwriting network** 

100 branches 2,500+ car dealerships

#### **Distribution Channels**

#### **Online Sales and Marketing**

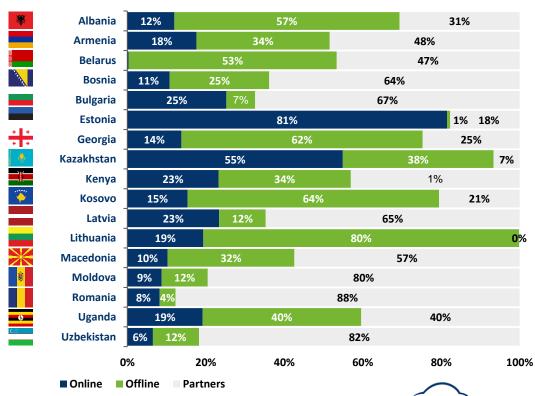
- **Proprietary sales websites**
- **Data-driven online marketing**
- Car classifieds portals
- **Automatic integration with databases**

#### **Offline Sales Infrastructure**

- Partner dealer network (2,000+)
- c.100 branches
- Local call centers
- Support on car purchase decisions
- Physical car inspection

#### **Omni-channel Loan Issuance**

Issued between 01-Jul-19 and 30-Jun-20

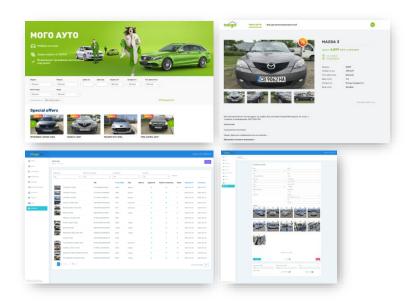




## Proprietary Dealer Portal

Aggregation of the dealer network in one place, with streamlined process for advertising vehicles, obtaining applications and managing the fleet

Enables Mogo to harness the vast potential of dealer network



# Automated and Streamlined Sales Process

Application and loan disbursement process is streamlined, fast and convenient

Painless application process and 'pre-approvals' to close the client

#### **Simple Application Form**



Only name, surname and phone asked at initial stage of application

Further, 2<sup>nd</sup> step of application can be filled (providing more data), but this is optional

#### Flexible, Automated & Easily Adjustable UW Process



Underwriting has been designed to be fully adjustable without IT involvement

Integration with AZURE solution for automatic, self-learning model recalibration and implementation

Rules can be enabled / disabled, and changed according to needs of market

#### **Built-in CRM System to Drive Action**



CRM drives action for operators, streamlining operations

Ensures 60-80% of loans issued within a week of application (including all documents / notaries, etc.)

# Customizable Debt Collection Process

Whole debt collection process can be fully managed within the IT system, with no or very limited IT support necessary

#### **Fully Customizable Debt Collection Process**

Fully manageable communication matrix

In-built employee working time management



#### **Task Distribution System & Performance Tracking**



Allows for automatically generated debt collection tasks

In-built performance tracking engine

#### **Task Distribution System & Performance Tracking**

Debt collection module encompasses all parts of the process

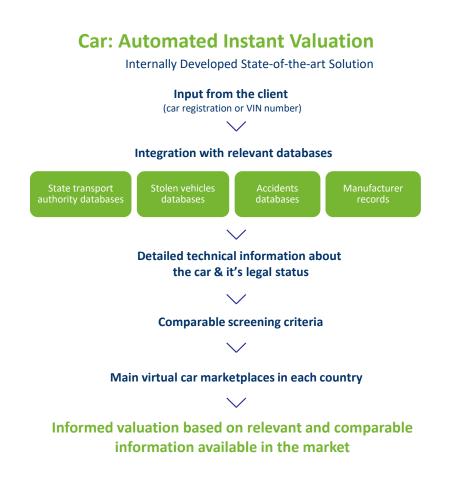
One true source of data and management





## **Data Driven Underwriting**

Rigorous credit assessment with fast decision output







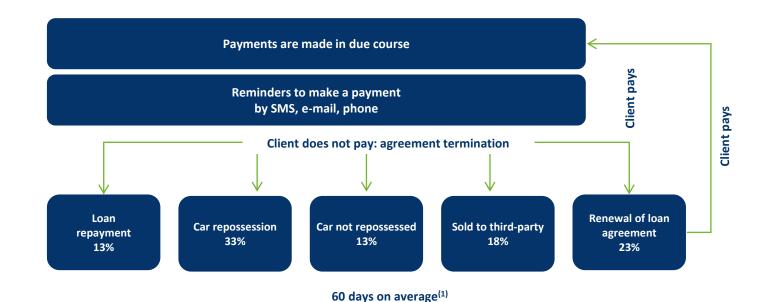
## Not Overdue

## 1-34 Days Overdue

35-60 Days Overdue

**60+ Days Overdue** 

## **Efficient Debt Collection Process**



- Dedicated in-house debt collection team in each country<sup>(2)</sup>
- All debt collection practices are fully compliant with local regulation
- Effort is taken to reach an agreement with customers to find a solution for loan repayment prior to pursuing further debt collection activities
- Throughout the loan period, the customer can modify the agreement
  - E.g. extend loan term, make partial repayment etc.
- Loan agreement termination upon 35 to 60 days overdue to physically repossess the car and preserve its value
- Sale of a repossessed car takes 32 days on average from loan termination<sup>(3)</sup>



Includes developed countries (Latvia, Lithuania, Estonia, Armenia and Georgia) only.

Except Estonia, where outsourcing debt collection is more efficient.

<sup>3</sup> Calculated for FY19.

## Mogo Latvia

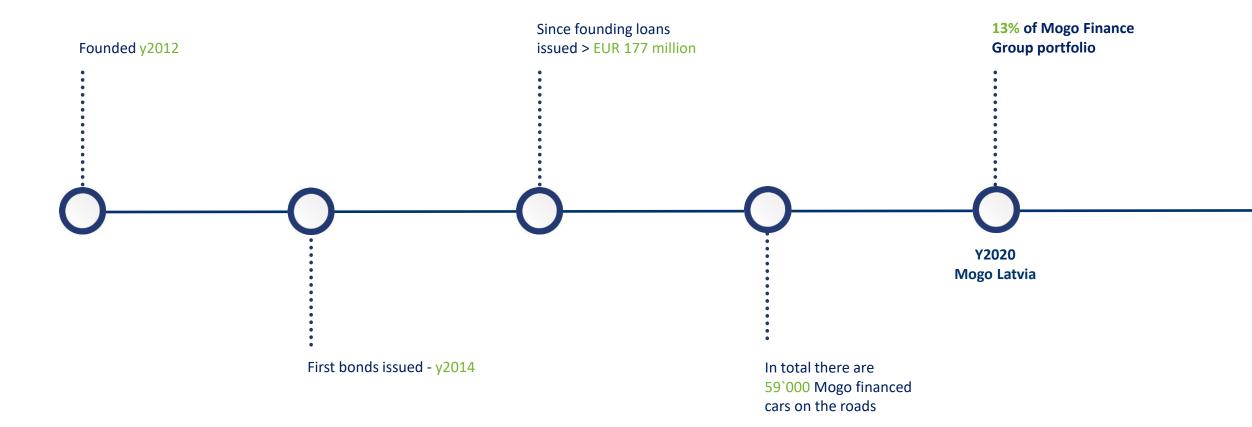
Mogo Finance Group portfolio EUR 202 million

13% = Mogo Latvia



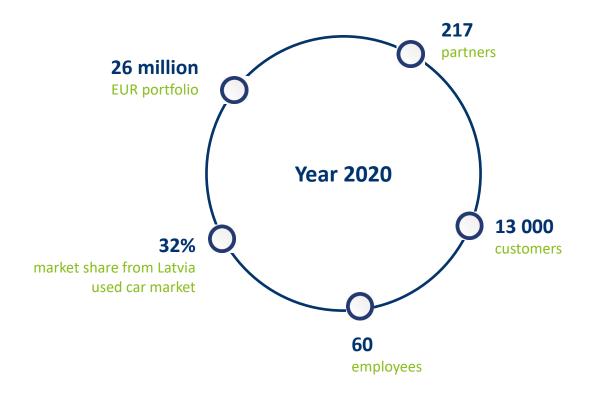


## **MOGO Latvia**





## **MOGO Latvia**



#### **Products**







LEASEBACK



CAR LONG-TERM RENT

## **Digital leadership**



Automatic customer credit scoring



Our own car portal Autotev.lv



Digitally united – 30% employees working remotely

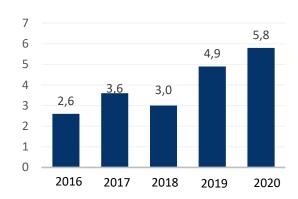


## **MOGO Latvia**

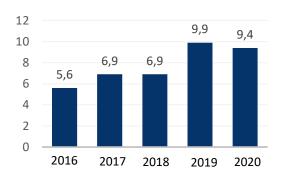
	2019	2020
Revenue	20.1	16.9
EBITDA	9.9 <sup>1</sup>	9.41
EBITDA margin	49%	56%
Net profit before FX	4.9	5.8
Net profit	4.9	5.8
Net loan and used car rent portfolio	35.2	26.2
Cash	0.4	0.2
Total Equity	8.0	14.5
Total borrowings	48.4	40.8
EBITDA / Interest expense <sup>2</sup>	1.8x	2.1x
Capitalization ratio <sup>3</sup>	23%	55%

Source: Mogo Finance financial reports and presentations

#### NET PROFIT, EUR m



#### EBITDA, EUR m





<sup>&</sup>lt;sup>1</sup>Reduced by intra-group loan interest income

<sup>&</sup>lt;sup>2</sup> Ratio for last twelve months

<sup>&</sup>lt;sup>3</sup> (Total equity + shareholder loans) / Net loan portfolio

### New bonds issue

**Term sheet** 

**Issuer** AS "mogo" (Latvia)

**Security type** Bonds with Group guarantee

**Guarantors** Mogo Finance S.A guarantee

**Issue size** EUR 30 000 000

Coupon rate 11%

**Coupon frequency** Monthly

**Rollover premium** 2% for current bondholders

0.5% for order size between EUR 25 000 and EUR 99 000

Premium for new bondholders 1% for order size between EUR 100 000 and EUR 200 000

2% for order size above EUR 200 000

**Term** 3 years (bullet)

**Call Option** @101% every month

Nominal value EUR 1 000

**Listing** Nasdaq Baltic regulated market

**Use of proceeds** Refinancing

Consolidated Group basis:

**Covenants** • Interest coverage ratio at least 1.25x

• Capitalization ratio at least 15% (starting September 30, 2021)

**Arranger** Signet Bank AS



## How to become a MOGO bondholder?



### **Disclaimer**

The information in this presentation has not been independently verified and is subject to updating, completion, revision and further amendment. It has been prepared to assist prospective investors in making their own evaluation of Mogo Finance S.A. and should not be considered as an offer. Before making an investment decision prospective investor should consider the appropriateness of the information having regard to their own objectives, financial situation and needs. The presentation does not purport to contain all information that a prospective investor may require. While the information contained herein has been prepared in good faith, neither Mogo Finance S.A. nor its shareholders, directors, officers, agents, employees, or advisors, give, has given or has authority to give, any representations or warranties (expressed or implied) as to, or in relation to, the accuracy, reliability or completeness of the information in this presentation or any revision thereof, or of any other written or oral information made or to be made available to any interested party or its advisors (all such information being referred to as information) and liability therefore is expressly disclaimed save by each person in respect of their own fraud. Accordingly, Mogo Finance S.A. and its shareholders, directors, officers, agents, employees or advisors do not take any responsibility for, and will not accept any liability whether direct or indirect, expressed or implied, contractual, tortious statutory or otherwise, in respect of the accuracy or completeness of the information or for any of the opinions contained herein or for any errors, omissions or misstatements or for any loss, how so ever arising from the use of this presentation.

Information contained in this presentation is strictly confidential information and the property of Mogo Finance S.A. It is made available strictly for the purposes referred to above. The presentation and any further confidential information and any parts thereof made available to any recipient must be held in complete confidence and documents containing such information and any parts thereof may not be reproduced, used or disclosed without the prior written consent of Mogo Finance S.A. This presentation shall not be copied, published, reproduced or distributed in whole or in part at any time without the prior written consent of Mogo Finance S.A. By accepting delivery of this presentation, the recipient agrees to immediately return it to Mogo Finance S.A. at the request of Mogo Finance S.A.

This presentation should not be considered as the giving of investment advice by Mogo Finance S.A. or any of its shareholders, directors, officers, agents, employees or advisors. Each party to whom this presentation is made available must make its own independent assessment of Mogo Finance S.A. after making such investigations and taking such advice as may be deemed necessary. In particular, any estimates or projections or opinions contained herein necessarily involve significant elements of subjective judgment, analysis and assumption and each recipient should satisfy itself in relation to such matters. An investment in the common stock involves a number of risks, some of which, including market, liquidity, credit, operational, legal and regulatory risks, could be substantial and are inherent in Mogo Finance S.A. business. Prospective investor should carefully note that investment involves some degree of risk and investor could lose all or a substantial portion of its investment. Investors must have the financial ability, experience and willingness to bear the risks of an investment. Neither the issue of this presentation nor any part of its contents is to be taken as any form of commitment on the part of Mogo Finance S.A. to proceed with any transaction nor is the right reserved to terminate any discussions or negotiations with any prospective investors. In no circumstances will Mogo Finance S.A. be responsible for any costs, losses or expenses incurred in connection with any appraisal or investigation of Mogo Finance S.A.

Each party to whom this presentation is made available is hereby expressly informed that some or all of the information is or may be price-sensitive information and that the use of such information may be regulated or prohibited by applicable legislation including securities law relating to insider dealing and market abuse and each of the parties to whom this presentation is made available undertakes not to use any information for any unlawful purpose.



# Mogo Info line

More info & tech assistance for Baltic investors









investors@mogofinance.com