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# **Key financials and response to COVID-19**



Q1 2020 Revenue (-19% y/y)



Q1 2020 EBITDA (EUR 83 ths in Q1 2019)



Q1 2020 Net profit (EUR -148 ths in Q1 2019)

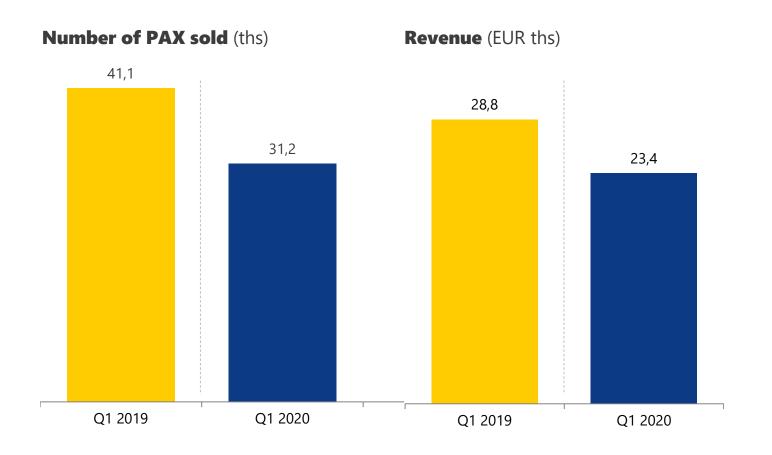
## **Response to COVID-19**

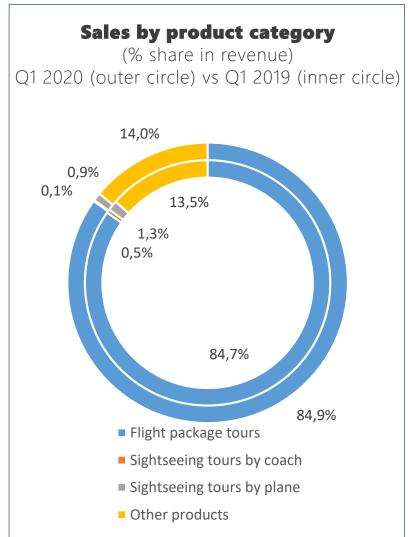
To manage the situation, we have already taken many actions and are still working on others.

- ✓ Strict cost control;
- ✓ Suspended investment projects;
- ✓ Focused on operational efficiency;
- ✓ Negotiating with foreign partners and suppliers for more flexible pricing and review of existing commitments;
  - ✓ Intend to use state aid measures;
- ✓ Expecting more effective and fast state decisions soon. They are critical for us as well as all tourism companies globally.

# Q1 2020 Revenues & seat supply

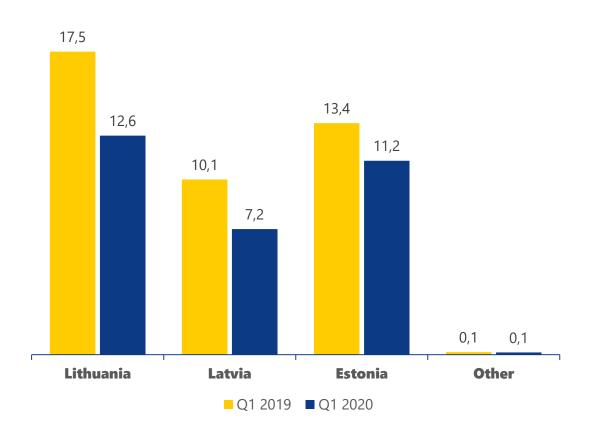
In February together with the global tourism business we faced the spread of the COVID-19 virus which affected our revenue and seat supply.





## **Q1 2020 Number of travellers**

### **Number of PAX sold by country (ths)**



During Q1 2020, total number of customers served by Novaturas decreased by 24% y/y, mainly due to the decrease in Lithuania and Latvia by 27.7% and 28.3%. Estonia decreased by 16.2 %.

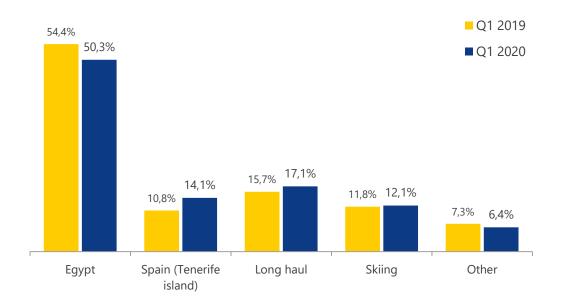


total PAX sold during Q1 2020 (-24,1% y/y)

## **Q1 2020 Top destinations**

#### Sales of flight package tours by destinations

(% share in charter travel revenue)



Egypt remains the most popular destination among the Baltic citizens in the winter season. Spain (mainly Tenerife island) holds the second place with 3.3% increase in demand.

Despite Covid-19 impact long haul and skiing destinations slightly increased during Q1 by 1.4% and 0.3%.



## We reach wide customer base thanks to well-balanced distribution

The majority of our products are sold through travel agencies, with whom we have long-term business relations, built on professionalism and mutual trust.



external travel agencies



share in Q1 2020 revenue from e-commerce



unique visitors on our websites during Q1 2020



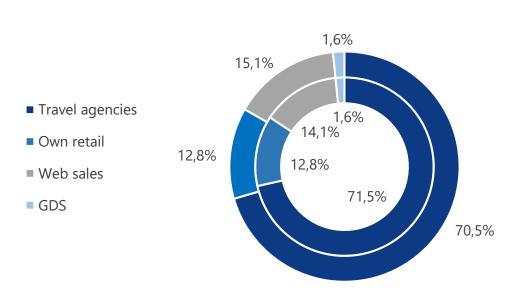
toursim exhibitions in Baltics

Diversification of sales channels allows Novaturas to offer its products to broader customer base, not only searching for package tours, but also for tickets and to exploit the most of market opportunities.

Novaturas constantly develops its e-commerce channel and manages one of the biggest online shops in the Baltics. We attend 3 largest tourism exhibitions in Baltics every year as an extra sales channel.

# **Novaturas sales by distribution channels**

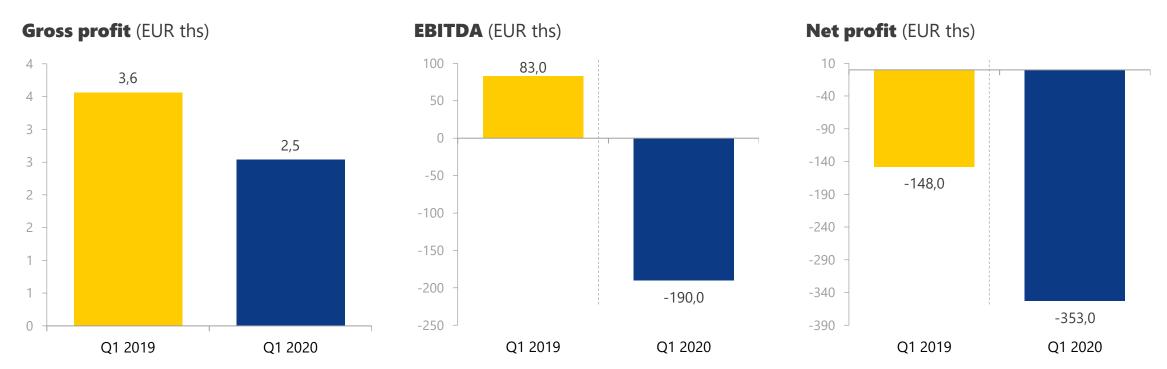
Q1 2020 (outer circle) vs. Q1 2019 (inner circle)



## Q1 2020 profitability affected by spread of COVID-19

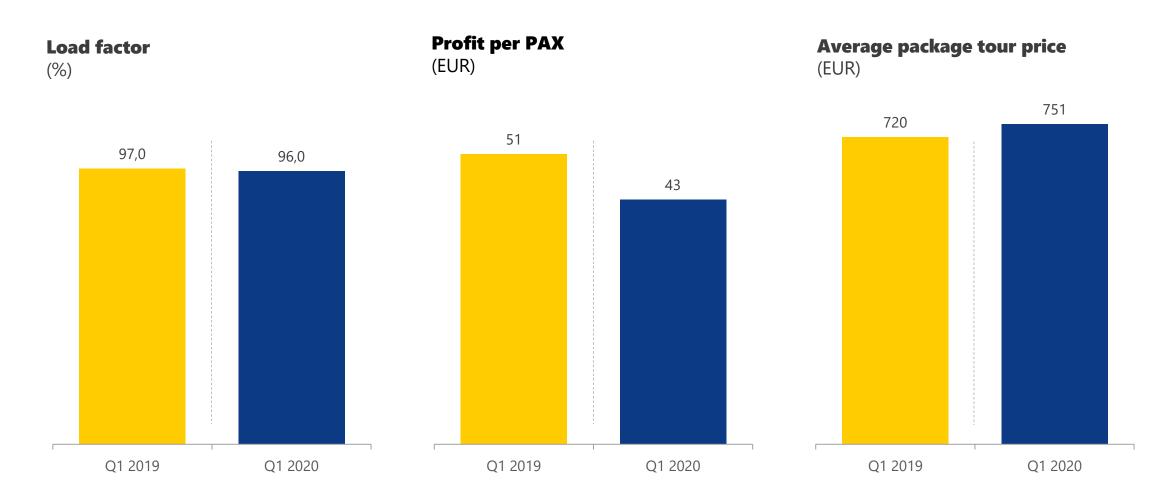
The first quarter of 2020 was marked by extraordinary circumstances for the entire global tourism industry. After a successful start of the year both financially and in terms of sales, in February together with the global tourism business we faced the spread of the COVID-19 virus.

At the end of February, we suspended flights to Italian ski resorts, and in March, when the governments and authorities of the Baltic States introduced isolation measures, we had to temporarily suspend all our organized trips. This surely affected our financial results.



# **Efficiency and productivity ratios**

The beginning of the year was very successful both financially and in terms of sales indicators for the rest of 2020. However, that got affected by the spreading virus on March.



# **Operating expenses under control**

As a result of the pandemic, we experienced an additional EUR 1.164 million during the first quarter, mainly due to unearned profit and the additional costs of repatriation flights. These costs were partially balanced by a decline in operating expenses.

To manage pandemia inflicted situation, we immediately took strict cost management actions, suspended investment projects, focused more on operational efficiency.

| <b>Operating expenses</b> (EUR 000s)                      | Q1 2020 | Q1 2019 | y/y<br>change |
|-----------------------------------------------------------|---------|---------|---------------|
| Sales and marketing (excl. commissions)                   | 888     | 1,000   | -11.2%        |
| General and administrative (excl. one-offs)               | 670     | 995     | -32.7%        |
| Total operating expenses (excl. commissions and one-offs) | 1,558   | 1,995   | -21.9%        |
| Commissions                                               | 1,200   | 1,478   | -18.8%        |
| One-off expenses                                          | 31      | 80      | -61.3%        |
| Total operating expenses                                  | 2,789   | 3,553   | 21.5%         |



**EUR 2.8 m** 

Q1 2020 Operating expenses (-22% y/y)

# Appendices

## **Main ratios**

| Financial ratios (EUR 000s)        | Q1 2020   | Q1 2019   | y/y change |
|------------------------------------|-----------|-----------|------------|
| Revenue                            | 23,363    | 28,806    | -18.9%     |
| Gross profit                       | 2,535     | 3,559     | -28.8%     |
| EBITDA                             | (190)     | 83        | NA         |
| Operating profit (EBIT)            | (254)     | 5         | NA         |
| Profit before tax                  | (409)     | (162)     | 152.5%     |
| Net profit                         | (353)     | (148)     | 135.5%     |
| Relative indicators                | Q1 2020   | Q1 2019   | y/y change |
| Number of shares                   | 7,807,000 | 7,807,000 | -          |
| Earnings per share (EUR)           | (0.05)    | (0.02)    | -0.03      |
| Gross profit margin (%)            | 10.9%     | 12.4%     | -1.5pp     |
| EBITDA margin (%)                  | -0.8%     | 0.3%      | -1.1pp     |
| Operating profit (EBIT) margin (%) | -1.1%     | 0.0%      | -1.1pp     |
| Profit before taxes margin (%)     | -1.8%     | -0.6%     | -1.2pp     |
| Net profit margin (%)              | -1.5%     | -0.5%     | -1.0рр     |
| Return on assets (ROA) (%)         | -0.6%     | -0.2%     | -0.4рр     |
| Debt to equity ratio (%)           | 83.7%     | 90.8%     | -7.1pp     |
| Equity ratio (%)                   | 27.5%     | 25.1%     | +2.4pp     |
| Effective tax rate (%)             | 13.7%     | 8.6%      | +5.1pp     |
| Current ratio                      | 0.72      | 0.81      | -0.09      |

# **Consolidated statements of comprehensive income**

| EUR 000s                                                                              | Q1 2020  | Q1 2019  | y/y change |
|---------------------------------------------------------------------------------------|----------|----------|------------|
| Sales                                                                                 | 23,363   | 28,806   | -18.9%     |
| Cost of sales                                                                         | (20,828) | (25,247) | -17.5%     |
| Gross profit                                                                          | 2,535    | 3,559    | -28.8%     |
| Operating (expenses)                                                                  | (2,789)  | (3,553)  | -18.1%     |
| Other operating income                                                                | 0        | 1        | -          |
| Other operating (expenses)                                                            | 0        | (2)      | -          |
| Profit from operations                                                                | (254)    | 5        | NA         |
| Finance income                                                                        | 109      | 110      | -0.9%      |
| Finance (expenses)                                                                    | (264)    | (277)    | -4.7%      |
| Profit before tax                                                                     | (409)    | (162)    | 152.5%     |
| Income tax (expense)                                                                  | 56       | 14       | 300.0%     |
| Net profit                                                                            | (353)    | (148)    | 138.5%     |
| Other comprehensive income to be reclassified to profit or loss in subsequent periods |          |          |            |
| Result of changes in cash flow hedge reserve                                          | (3,005)  | 1,126    | NA         |
| Impact of income tax                                                                  | 451      | (169)    | NA         |
| Total comprehensive income for the year                                               | (2,907)  | 809      | NA         |
| Earnings per share 1)                                                                 | (0.05)   | (0.02)   |            |

# **Consolidated balance sheet**

| (EUR 000s)                        | 31Mar<br>2020 | 31 Dec<br>2019 | 31 Mar<br>2019 |
|-----------------------------------|---------------|----------------|----------------|
| ASSETS                            |               |                |                |
| Non-current assets                |               |                |                |
| Goodwill                          | 30,327        | 30,327         | 30,327         |
| Other intangible assets           | 210           | 248            | 380            |
| Property, plant and equipment     | 183           | 208            | 252            |
| Right of use assets               | 562           | 562            | -              |
| Long term receivables             | 218           | 220            | 62             |
| Deferred income tax asset         | 7             | 7              | 6              |
| Total non-current assets          | 31,507        | 31,572         | 31,027         |
| Current assets                    |               |                |                |
| Inventories                       | 3             | 4              | 4              |
| Prepayments and deferred expenses | 15,626        | 9,165          | 20,231         |
| Trade accounts receivable         | 372           | 652            | 482            |
| Prepaid income tax                | 175           | 175            | 231            |
| Other receivables                 | 929           | 872            | 2,579          |
| Other current financial assets    | -             | 261            | -              |
| Restricted cash                   | 3,200         | 2,300          | 2,150          |
| Cash and cash equivalents         | 3,159         | 4,554          | 3,686          |
| Total current assets              | 23,464        | 17,983         | 29,363         |
| Total assets                      | 54,971        | 49,555         | 60,390         |

| (EUR 000s)                                          | 31Mar<br>2020 | 31 Dec<br>2019 | 31 Mar<br>2019 |
|-----------------------------------------------------|---------------|----------------|----------------|
| <b>EQUITY AND LIABILITIES</b>                       |               |                |                |
| Equity                                              |               |                |                |
| Share capital                                       | 234           | 234            | 234            |
| Cash flow hedge reserve                             | (2,332)       | 222            | (394)          |
| Legal reserve                                       | 29            | 29             | 29             |
| Foreign currency translation reserve                | 145           | 145            | 145            |
| Retained earnings                                   | 17,044        | 17,397         | 15,162         |
| Equity attributable to equity holders of the parent | 15,120        | 18,027         | 15,176         |
| Liabilities                                         |               |                |                |
| Non-current borrowings                              | 4,000         | 4,000          | 6,000          |
| Deferred income tax liabilities                     | 2,823         | 3,334          | 2,936          |
| Lease liabilities                                   | 360           | 360            | -              |
| <b>Total non-current liabilities</b>                | 7,183         | 7,694          | 8,936          |
| Current liabilities                                 |               |                |                |
| Current portion of non-current borrowings           | 2,000         | 2,000          | 2,000          |
| Overdraft                                           | 6,655         | -              | 5,784          |
| Trade payables                                      | 2,946         | 4,173          | 4,077          |
| Advances received                                   | 17,403        | 14,997         | 21,156         |
| Income tax payable                                  | -             | 95             | 29             |
| Other current liabilities and accrued expenses      | 704           | 2,353          | 3,232          |
| Lease liabilities                                   | 216           | 216            | -              |
| Other current financial liabilities                 | 2,744         | _              | _              |
| Total current liabilities                           | 32,668        | 23,834         | 36,278         |
| Total equity and liabilities                        | 54,971        | 49,555         | 60,390         |

## **Consolidated cash flow statement**

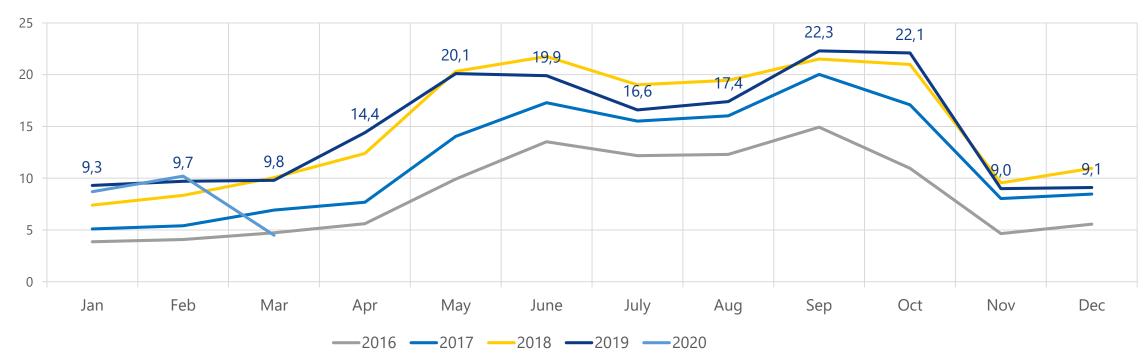
| (EUR 000s)                                             | Q1 2020  | Q1 2019 |
|--------------------------------------------------------|----------|---------|
|                                                        |          |         |
| Net profit                                             | (353)    | (148)   |
| Adjustments for non-cash items                         | (2,861)  | 1,349   |
| Changes in working capital                             | (6,995)  | (7,852) |
| Net cash flows from / (to) operating activities        | (10,209) | (6,651) |
| Net cash flows from / (to) investing activities        | (3)      | (24)    |
| Loans received                                         | 6,655    | 5,784   |
| (Repayment) of loans                                   | -        | -       |
| Interest (paid)                                        | (138)    | (126)   |
| Dividends (paid)                                       | -        | -       |
| Net cash flows from / (to) financing activities        | 6,517    | 5,658   |
| Net increase (decrease) in cash flows                  | (3,695)  | (1,017) |
| Cash and cash equivalents at the beginning of the year | 6,854    | 4,703   |
| Cash and cash equivalents at the end of the period     | 3,159    | 3,686   |

## Seasonality of Novaturas business with strong shoulder season

Novaturas operates in a sector which is subject to seasonality. It is characterized by higher demand for the Group's products and services during the summer season, i.e. in the second and third quarters of the year, and lower demand in the remaining periods.

In case of Novaturas the high season is very long (May to October). We also have a strong shoulder season, therefore our monthly and quarterly revenues distribution is better balanced throughout the year.

#### **Monthly revenue** (EUR m)



## **Novaturas management team**

Novaturas managers have been with the Company for many years. They have extensive know-how, years of experience in the tourism market and an in-depth knowledge of the Group's offering, which ensures effective implementation of the Group's strategy.



Audronė Keinytė, CEO

- With the Company for 13 years (since 2006)
- CEO since January 2019, earlier in charge of product development and purchasing
- Has strong commercial background as well as deep knowledge of tourism products and the industry itself



Tomas Staškūnas, CFO

- With the Company for 10 years (since 2009)
- Has experience as CFO and CEO in companies specialized in consumer goods



leva Galvydienė, CCO

- With the Company for 14 years (since 2006)
- Responsible for sales and distribution on the Group level with special focus on Lithuania operations

# **Novaturas Supervisory Council**



**Vidas Paliūnas** Chairman of the Supervisory Council

- Participated in the creation of Novaturas UAB in 1999.
- In 1999-2009 he was General Manager of the Company.
- In 2009-2018, he was a member of Novaturas' management board (functioning like a supervisory body in the period).



**Ugnius Radvila**Member of the
Supervisory Council

- Participated in the creation of Novaturas UAB in 1999.
- In 1999-2011, he was in charge of sighthseeing product department of the Company.
- Since 2011, he has been acting as consultant to the Company.



**Piotr Nowjalis**Member of the
Supervisory Council

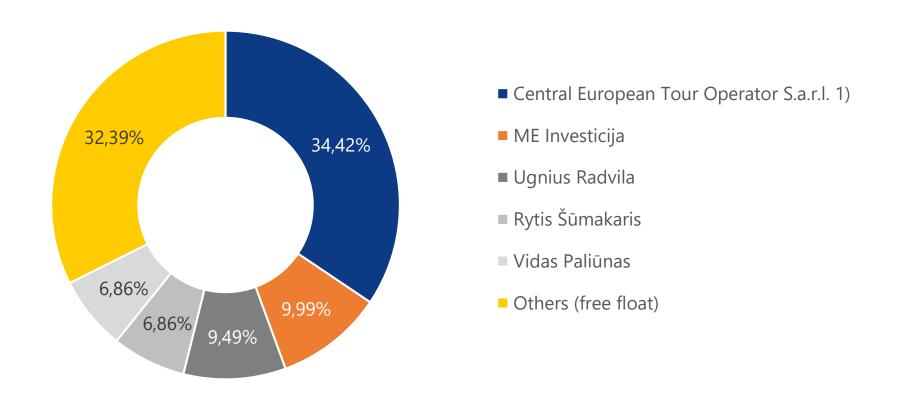
- Has been involved in financial management for 20 years.
- Held managerial and supervisory positions at many Warsaw Stock
   Exchange listed companies, including CCC (largest shoe retailer in CEE), AB (largest IT distributor in CEE) and Dino Polska (food retailer).



**Franz Leitner**Member of the
Supervisory Council

- Has profound knowledge of the European travel markets, in particular DACH, CEE and Russia.
- In 1994-2007 he gained extensive experience in executive positions at Thomas Cook/Neckermann and TUI as CEO Austria/CEE/Russia.

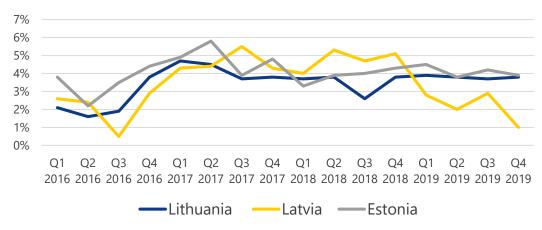
## **Shareholder structure**



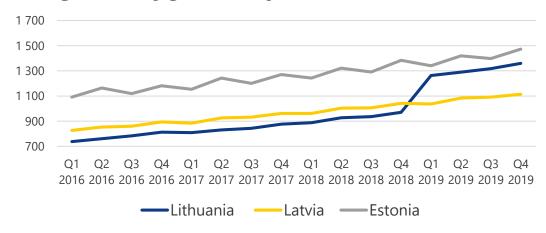
- 1) Central European Tour Operator S.a.r.l. is an entity owned by Polish Enterprise Fund VI, managed by Enterprise Investors
- 2) ME Investicija is an investment company that manages one of the largest European transport services group Girteka

## **Macroeconomic conditions in the Baltics**

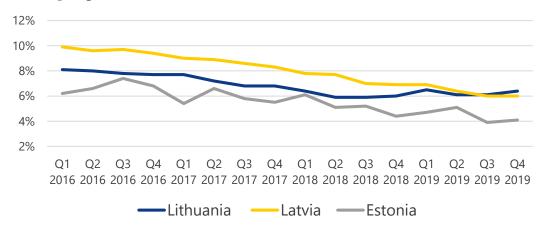
### **GDP** growth rate (%)



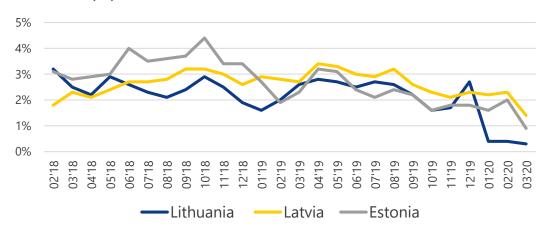
#### **Average monthly gross salary** (EUR)



#### **Unemployment rate** (%)



#### **Inflation** (%)



The hike in the average gross salary in Lithuania, visible between Q4 2018 and Q1 2019, is the result of new tax regulations that took effect with the beginning of 2019 and introduced a new accounting method that mainly affected gross salaries, while having negligible effect on net salaries. Under the new system, the due social security contributions are counted as part of the gross salary, increasing it significantly.

## **Company information**

#### **Novaturas group PLC**

#### **Registered address:**

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Registered under number 135567698 in Lithuania Company established: 1999 12 16

#### **Stock Listing:**

Warsaw Stock Exchange Nasdaq Vilnius Stock Exchange

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