

MANAGEMENT REPORT





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DEAR SHAREHOLDERS OF AS MADARA COSMETICS,

THE COMPANY HAS COMPLETED 2019 WITH A MORE THAN 20% INCREASE IN TURNOVER, FOR THE FIRST TIME EXCEEDING THE SIGNIFICANT THRESHOLD OF 10 MILLION EUROS. THIS HAS BEEN ACHIEVED BY 13 YEARS OF CONSISTENT, ENERGETIC WORK AND A STRONG BELIEF THAT NATURAL COSMETICS IS THE FUTURE OF THE INDUSTRY.

AS WE ENTER A NEW DECADE, THE COMPANY HOLDS A BETTER POSITION THAN EVER BEFORE. WE HAVE ALL THE RESOURCES WE NEED TO IMPLEMENT OUR FUTURE DEVELOPMENT PLANS. THE MARKET SITUATION IS EXPECTED TO REMAIN POSITIVE AND THE COMPANY HAS EXCELLENT OPPORTUNITIES TO CONTINUE A RAPID GROWTH PHASE.

JOIN US ON THIS EXCITING JOURNEY!



ULDIS ILTNERS
AS MADARA COSMETICS BOARD MEMBER





GENERAL INFORMATION ABOUT MADARA COSMETICS GROUP

| Name of the Group | Madara Cosmetics |
|---|--|
| Parent Company | MADARA Cosmetics AS |
| Registration number of the Parent Company | No 40003844254 |
| Registration place and date | Riga, 28 July 2006 |
| Registered address of Parent Company | Zeltinu Street 131, Marupe, LV-2167, Latvia |
| Shareholders (above 5 %) | Uldis Iltners – owns 24.08% of shares Lote Tisenkopfa-Iltnere – owns 23.92% of shares Oy Transmeri Group Ab – owns 23.09% of shares Zane Tamane – owns 7.61% of shares Liene Drāzniece – owns 6.83% of shares |
| Type of operation and NACE code | Manufacture of perfumes and toilet preparations - 20.42 Wholesale of perfume and cosmetics - 46.45 Retail sale of cosmetic and toilet articles - 47.75 |
| The board members of the Parent Company | Lote Tisenkopfa-Iltnere - Chairman of the Board Uldis Iltners - Member of the Board Paula Tisenkopfa - Member of the Board |
| Council of the Parent Company | Zane Tamane - Chairman of the Council Anna Ramata Stunda - Deputy Chairman of the Council Anu Pauliina Koskinen - Member of the Council Anna Andersone - Member of the Council Liene Drāzniece - Member of the Council from 29.05.2019 Solvita Kurtiša - Member of the Council till 15.01.2019 |
| Reporting period | 01/01/2019 till 31/12/2019 |
| Previous reporting period | 01/01/2018 till 31/12/2018 |
| Subsidiaries | Madara Retail SIA, reg. No 40103212103 - 100% Cosmetics Nord SIA, reg. No 40103277805 - 100% Madara Cosmetics GmbH, reg. No HRB 177689 - 100% |

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THE MOST IMPORTANT EVENTS IN 2019:



Currently the range of makeup products includes:

- "SKIN EQUAL", Soft Glow Foundation SPF 15, 10 shades;
- CONCEALER, 6 shades;
- "COSMIC DROPS", Buildable Highlighter, 4 shades;
- "GUILTY SHADES", Eye & Cheek Multi-Shadow, 5 shades;
- "GLOSSY VENOM", Lip Gloss, 7 shades;
- ▶ BROW POMADE, 3 shades.

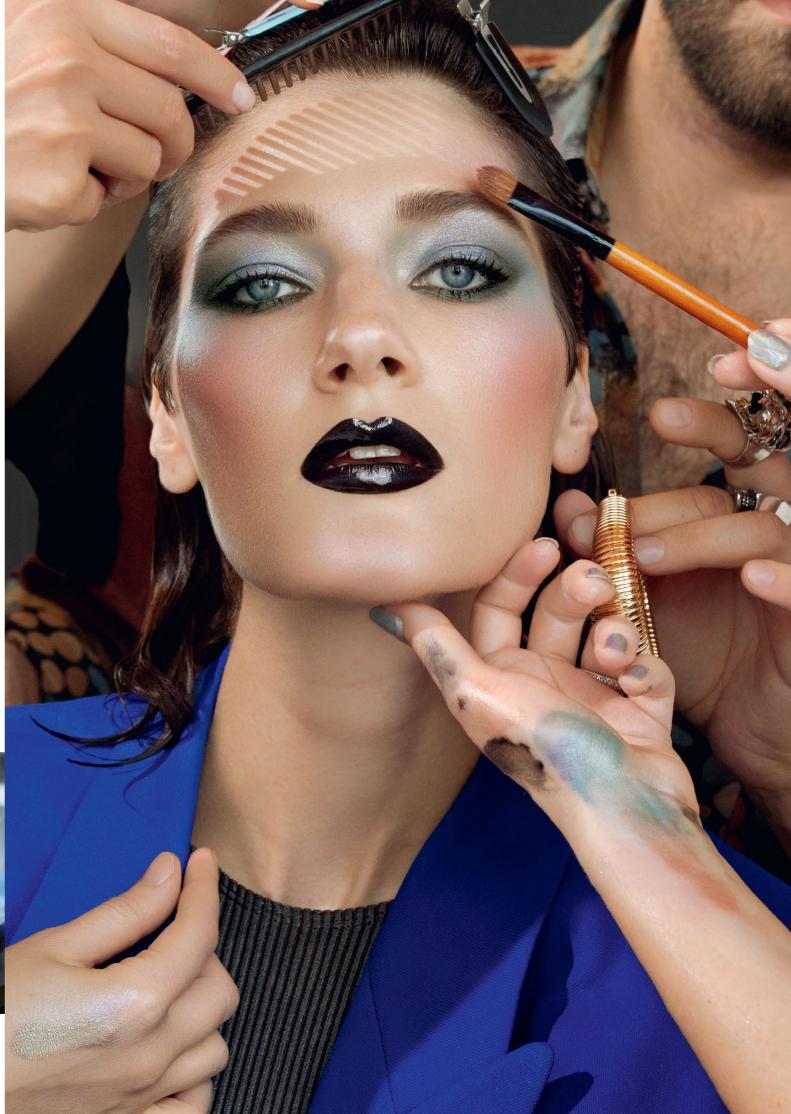
The development of makeup products continues and in 2020 both new products and new shades of the existing products are planned to be launched in the market.

DEVELOPMENT OF THE MAKEUP LINE AND ITS SUCCESSFUL LAUNCH IN THE MARKET

A particularly important event in 2019 was the development of the makeup line and its successful launch at the end of September. By the end of the year, the sales of makeup were launched in several focus countries of the Company, such as Latvia, Finland, Germany and France. Feedback and market response is very positive and is expected to promote acquisition of broader sales channels in 2020. This year it is planned to launch the sales of makeup in a number of new countries, as well as to expand the sales channels in the countries where the sale has already been launched. In 2020 the proportion of makeup from total turnover could be 7-10%, with a gradual increase in the following years.

Two new, modern production devices have been installed at our plant – a reactor for high-pigmentation products and an automatic makeup filling and sealing device. Total long-term investments in the makeup development project were around EUR 470 000, out of which EUR 96 000 were development expenses and EUR 374 000 were investments in makeup production equipment.





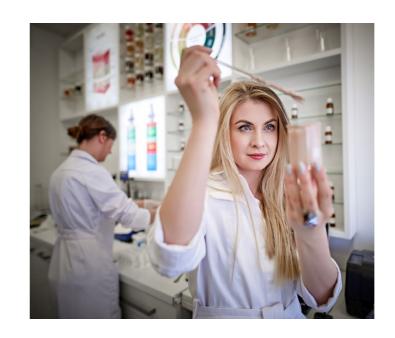
THE MOST IMPORTANT EVENTS IN 2019

THE MOST IMPORTANT EVENTS IN 2019



INVESTMENTS IN DEVELOPMENT

2019 has been a significant year of investments and is the second year in a row when the long-term investments of the Company have exceeded EUR 1m. Apart from the above mentioned investments in the development of makeup, comprehensive investments have been made in all company departments and an organization has been created which is optimal for further development activities of the Company. In 2020, the Company plans to reduce its long-term investments and focus more on using its existing organization and resources to develop the Company.



IMPROVEMENT AND AUTOMATION OF COMPANY PROCESSES

2019 has also been significant due to the improvement and automation of company processes. Among the most important ones we can mention the following: the implementation of the Business Intelligence tool has been completed, which has significantly improved supply chain management and data analytics. The process of developing new products has also been significantly improved, which will speed up the development and introduction of new products into the market, while at the same time significantly reducing the occurrence of potential deficiencies. Last year the Company also began work on implementing a production resource planning system that will allow more efficient planning and utilization of the existing production resources. Implementation of the system is planned to be completed in 2020.

OPENING OF THE BRAND STORE IN THE SHOPPING CENTRE AKROPOLE

Along with the opening of the Shopping Centre Akropole in the spring of 2019, the Company opened its 4th MÁDARA brand store in Riga, which has become a popular shopping destination for MÁDARA products and has strengthened overall sales results in Latvia.



When assessing the performance of the Company, we also invite investors to refer to the latest ESG report on sustainability, which characterizes the Company's activities related to sustainability, social responsibility and corporate governance.

Full ESG report is available here:

MADARACOSMETICS.COM/EN/ESG



SALES

SALES

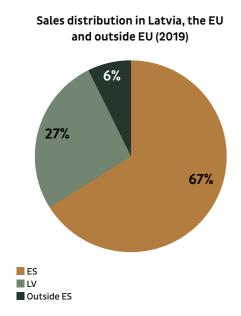
In 2019, turnover of the Company increased by 21% compared to the same period last year and amounted to EUR 11.55m. Out of which EUR 5.95m was generated during the second half of 2019, which was a 23% increase compared to the same period in 2018.

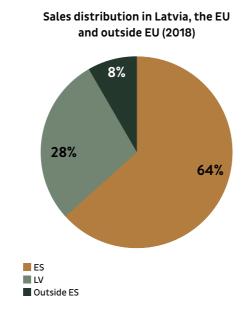
The driving force of the Company's development has been a steady development of existing sales channels.

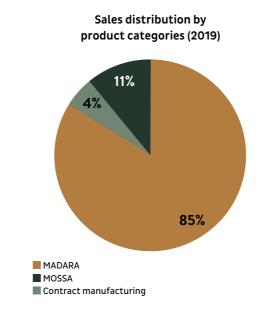
During the first half of the year, several sun protection products and functional hair products were launched. In the second half of the year, the Company's assortment was expanded with a makeup range, which was a significant step in the Company's development, as well as natural cosmeceutical additives. In the second half of 2019, 7% of the MÁDARA brand turnover came from the new makeup range.

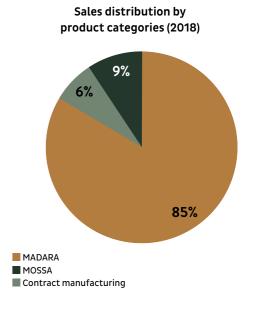
In 2019, 94% of the turnover originated in the European Union (including Latvia), 6% came from outside the EU. The sales proportion in the European Union (including Latvia) has increased by 2 percentage points compared

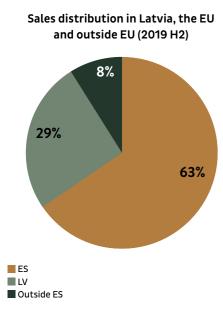
to the respective period in 2018. In the EU, the largest share of turnover was generated in Finland, amounting to EUR 2.5m.

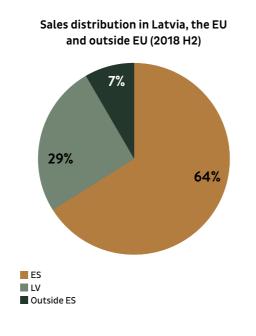


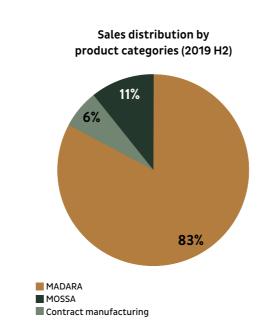


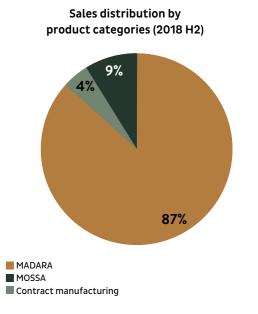












SALES FINANCIAL INDICATORS

FINANCIAL INDICATORS

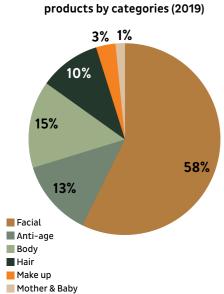
The breakdown of turnover by product categories indicates that the share of the MÁDARA brand remained unchanged on a year-on-year basis, but there has been a 2 percentage point increase in the MOSSA brand share and a 2 percentage point decrease in contract manufacturing. The increase in the MOSSA brand share was due to more resources allocated towards brand development.

The breakdown of MÁDARA by product groups has been affected by the newly launched products. The share of hair care products has increased by 3 percentage points on a year-on-year basis, due to the launch of functional hair products. Released in September 2019, makeup represents 3% of the MÁDARA turnover of the year 2019. Due to that, the share of other product categories of MÁDARA has decreased.

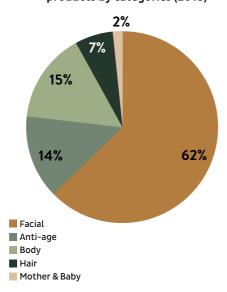
In 2019, the Company has exceeded EUR 10m in turnover. With a 21% increase compared to the previous year, the Company generated EUR 11.5m in turnover. EBITDA has risen by 11%, reaching EUR 2.2m in 2019. Profit for the year 2019 amounted to EUR 1.58m, a 4% increase compared to the respective period in 2018. Slower profit growth was attributable to the development costs of the new makeup project in the first half of the year, which had an

impact on profit margins. The second half of 2019 has been more successful for the Company compared to the same period last year, resulting in a 54% increase in profit. The Company foresees that the new makeup line will experience a significant sales boost over the next few years, contributing to the Company's long-term development. Turnover target of EUR 15 million in 2020 remains intact.

Sales distribution of MÁDARA



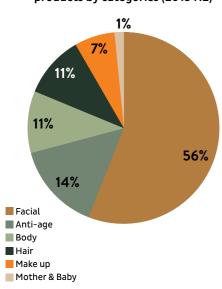
Sales distribution of MÁDARA products by categories (2018)



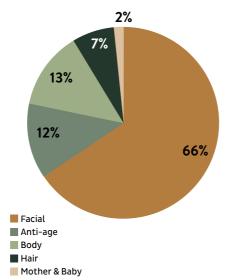
The main financial indicators are as follows.

| Key ratios and indicators | 2019 | 2018 | 2019 H2 | 2018 H2 |
|--|------------|------------|------------|-----------|
| Net turnover | 11 545 151 | 9 529 315 | 5 954 989 | 4 853 360 |
| Cost of goods sold | -4 469 341 | -3 478 157 | -2 335 968 | -1846 219 |
| Gross profit | 7 075 810 | 6 051 158 | 3 619 021 | 3 007 141 |
| Depreciation, amortisation and write-downs | 626 966 | 432 843 | 330 781 | 232 037 |
| Leasehold improvements write-off expense | 80 324 | 73 560 | 41 079 | 37 857 |
| Operating profit | 1 492 591 | 1 473 980 | 715 856 | 471 647 |
| Interest income | 105 869 | 64 776 | 63 787 | 38 593 |
| Interest expense | -18 542 | -22 002 | -8 732 | -10 387 |
| Profit before taxes | 1 579 918 | 1 516 579 | 770 911 | 499 853 |
| Net profit for the period | 1 579 918 | 1 516 579 | 770 911 | 499 719 |

Sales distribution of MÁDARA products by categories (2019 H2)



Sales distribution of MÁDARA products by categories (2018 H2)



FINANCIAL INDICATORS

UNAUDITED CONSOLIDATED FINANCIAL REPORT

| Key ratios and indicators | 2019 | 2018 | 2019 H2 | 2018 H2 |
|---|--------|--------|---------|---------|
| EBITDA (TEUR) | 2 200 | 1980 | 1088 | 742 |
| Profitability and sustainability ratios | | | | |
| 1. Gross Margin (%) | 61 | 64 | 61 | 62 |
| 2. Operating Margin (%) | 13 | 15 | 12 | 10 |
| 3. Net Margin (%) | 14 | 16 | 13 | 10 |
| 4. TTM ROE (%) | 18 | 19 | 18 | 19 |
| 5. TTM ROA (%) | 14 | 13 | 14 | 13 |
| Liquidity ratios | | | | |
| 6. Current ratio (x) | 6.19 | 6.65 | 6.19 | 6.65 |
| 7. Quick ratio (x) | 3.95 | 4.76 | 3.95 | 4.76 |
| 8. Working capital (TEUR) | 6 692 | 6 257 | 6 692 | 6 257 |
| Leverage ratios | | | | |
| 9. Financial debt to equity (x) | 0.02 | 0.27 | 0.02 | 0.27 |
| 10. Debt to equity (x) | 0.14 | 0.17 | 0.14 | 0.17 |
| 11. Net financial debt (TEUR) | -2 139 | -3 041 | -2 139 | -3 041 |
| 12. Net gearing (%) | -22.36 | -36.06 | -22.36 | -36.06 |

- 1. Gross profit/Net turnover*100
- 2. Operating profit/Net turnover*100
- 3. Net profit/Net turnover*100
- 4. Trailing 12 Months (TTM) Net Profit/Total equity (average)*100
- 5. TTM Operating profit/Total assets (average)*100
- 6. Current assets/Current liabilities
- 7. (Current assets-Inventories)/Current liabilities
- 8. Current assets-Current liabilities
- 9. Loans from financial institutions/Total equity
- 10. Total debt/Total equity
- 11. Total financial debt-Cash
- 12. (Total financial debt-Cash)/Total equity*100

UNAUDITED CONSOLIDATED FINANCIAL REPORT

The financial statements have been prepared in accordance with Republic of Latvia accountancy Standards, full description coming in annual report.

CONSOLIDATED INCOME STATEMENT

By turnover method

| Notes | 01.01.2019 -31.12.2019 (unaudited) | 1.07.2019 -31.12.2019 (unaudited) | 1.01.2018 -31.12.2018 (audited) | 1.07.2018 -31.12.2018 (unaudited) |
|-------|--|---|--|--|
| 2 | 11 545 151 | 5 954 989 | 9 529 315 | 4 853 360 |
| 3 | -4 469 341 | -2 335 968 | -3 478 157 | -1846 219 |
| | 7 075 810 | 3 619 021 | 6 051 158 | 3 007 141 |
| 4 | -4 492 535 | -2 355 070 | -3 554 105 | -1 936 636 |
| 5 | -1 246 072 | -607 331 | -1 124 514 | -638 315 |
| 6 | 233 876 | 99 225 | 174 479 | 88 073 |
| 7 | -78 488 | -39 989 | -73 038 | -48 616 |
| 8 | 105 869 | 63 787 | 64 776 | 38 593 |
| 9 | -18 542 | -8 732 | -22 002 | -10 387 |
| | 1 579 918 | 770 911 | 1 516 754 | 499 853 |
| | - | - | -175 | -134 |
| | 1 579 918 | 770 911 | 1 516 579 | 499 719 |
| | 2 3 4 5 6 7 8 | Notes -31.12.2019 (unaudited) 2 11 545 151 3 -4 469 341 7 075 810 4 -4 492 535 5 -1 246 072 6 233 876 7 -78 488 8 105 869 9 -18 542 1 579 918 | Notes -31.12.2019 (unaudited) -31.12.2019 (unaudited) 2 11 545 151 5 954 989 3 -4 469 341 -2 335 968 7 7075 810 3 619 021 4 -4 492 535 -2 355 070 5 -1 246 072 -607 331 6 233 876 99 225 7 -78 488 -39 989 8 105 869 63 787 9 -18 542 -8 732 1 579 918 770 911 | Notes -31.12.2019 (unaudited) -31.12.2019 (unaudited) -31.12.2018 (audited) 2 11 545 151 5 954 989 9 529 315 3 -4 469 341 -2 335 968 -3 478 157 7 7075 810 3 619 021 6 051 158 4 -4 492 535 -2 355 070 -3 554 105 5 -1 246 072 -607 331 -1 124 514 6 233 876 99 225 174 479 7 -78 488 -39 989 -73 038 8 105 869 63 787 64 776 9 -18 542 -8 732 -22 002 1 579 918 770 911 1 516 754 - 175 -715 -715 |

The accompanying notes on pages 20 to 31 are an integral part of these consolidated financial statements.

^{*} EBITDA = Operating profit + depreciation expense + amortisation expense + leasehold improvements write-off expense

UNAUDITED CONSOLIDATED FINANCIAL REPORT

UNAUDITED CONSOLIDATED FINANCIAL REPORT

CONSOLIDATED BALANCE SHEET

| Assets | Notes | 31/12/2019 (EUR) (unaudited) | 30/06/2019 (EUR) (unaudited) | 31/12/2018 (EUR) (audited) | 30/06/2018 (EUR) (unaudited) |
|--|-------|------------------------------------|------------------------------------|----------------------------------|------------------------------------|
| Non-current assets | | | | | |
| Intangible assets | | | | | |
| Development costs | | 96 471 | 50 699 | _ | _ |
| Concessions, licences, patents, trade marks and similar rights | | 500 154 | 427 687 | 380 227 | 173 132 |
| Prepayments for intangible assets | | 85 075 | 42 444 | 2 325 | 66 081 |
| Total intangible assets | 10 | 681 700 | 520 830 | 382 552 | 239 213 |
| Property, plant and equipment | | | | | |
| Land | | 213 722 | 213 722 | 213 722 | 133 237 |
| Leasehold improvements | | 447 318 | 451 359 | 448 535 | 482 927 |
| Plant and equipment | | 1089 745 | 887 152 | 860 730 | 664 968 |
| Other fixed assets | | 437 878 | 296 686 | 288 209 | 284 914 |
| Construction in progress | | 20 700 | 7 797 | 243 178 | 78 298 |
| Prepayments for property, plant and equipment | | 26 468 | 159 357 | 1434 | 193 878 |
| Total property, plant and equipment | 11 | 2 235 831 | 2 016 073 | 2 055 808 | 1 838 222 |
| Non-current financial investments | | | | | |
| Other non-current receivables and other receivables | 12 | 40 000 | 40 000 | 42 491 | 70 600 |
| Other securities and investments | 13 | 826 | 826 | 826 | 826 |
| Total non-current financial investments | | 40 826 | 40 826 | 43 317 | 71 426 |
| Total non-current assets | | 2 958 357 | 2 577 729 | 2 481 677 | 2 148 861 |
| Current assets | | | | | |
| Inventories | | | | | |
| Raw materials | 14 | 1 532 696 | 1 168 339 | 1039 634 | 1 047 088 |
| Finished goods and goods for sale | 15 | 1 130 398 | 994 880 | 875 982 | 872 665 |
| Prepayments for inventories | | 217 445 | 465 348 | 174 519 | 203 831 |
| Total inventories | | 2 880 539 | 2 628 567 | 2 090 135 | 2 123 584 |
| Receivables | | | | | |
| Trade receivables | 16 | 1 385 726 | 1 387 947 | 986 539 | 973 701 |
| Other receivables | 17 | 331 853 | 108 049 | 107 176 | 101 554 |
| Accrued revenue | | 44 011 | 51 800 | 6 034 | - |
| Deferred expenses | | 60 725 | 31 142 | 48 037 | 7 225 |
| Total receivables | | 1 822 315 | 1 578 938 | 1 147 786 | 1 082 480 |
| Total current financial investments | 18 | 950 000 | 700 000 | 700 000 | 500 000 |
| Cash | 19 | 2 329 384 | 3 006 732 | 3 425 756 | 3 675 882 |
| Total current assets | | 7 982 238 | 7 914 237 | 7 363 677 | 7 381 946 |
| Total assets | | 10 940 595 | 10 491 966 | 9 845 354 | 9 530 807 |

CONSOLIDATED BALANCE SHEET

| Equity and liabilities | Notes | 31/12/2019 (EUR) (unaudited) | 30/06/2019 (EUR) (unaudited) | 31/12/2018 (EUR) (audited) | 30/06/2018 (EUR) (unaudited) |
|--|-------|------------------------------------|------------------------------------|----------------------------------|------------------------------------|
| Equity | | | | | |
| Share capital | 20 | 374 524 | 374 524 | 374 524 | 374 524 |
| Share premium | | 4 023 454 | 4 023 454 | 4 023 454 | 4 023 454 |
| Retained earnings: | | | | | |
| a) previous periods retained earnings | | 3 584 700 | 3 584 700 | 2 517 550 | 2 517 550 |
| b) profit for the period | | 1 579 918 | 809 007 | 1 516 579 | 995 991 |
| Total equity | | 9 562 596 | 8 791 685 | 8 432 107 | 7 911 519 |
| Liabilities | | | | | |
| Non-current liabilities | | | | | |
| Bank borrowings | 21 | 5 952 | 41 666 | 109 238 | 176 811 |
| Other liabilities | 22 | 81546 | 111 301 | 140 680 | 169 686 |
| Deferred revenue | | - | 11 824 | 56 287 | 100 750 |
| Total non-current liabilities | | 87 498 | 164 791 | 306 205 | 447 247 |
| Current liabilities | , | | | | |
| Bank borrowings | 21 | 103 286 | 135 145 | 135 145 | 135 145 |
| Advances from customers | | 50 303 | 83 591 | 23 977 | 41 502 |
| Trade payables | | 474 707 | 615 522 | 357 641 | 436 888 |
| Taxes and social insurance contributions | 23 | 150 615 | 166 097 | 103 496 | 94 385 |
| Other payables | 24 | 207 841 | 210 500 | 182 985 | 183 619 |
| Deferred revenue | | 56 287 | 88 926 | 88 926 | 88 926 |
| Accrued liabilities | | 247 462 | 235 709 | 214 872 | 191 576 |
| Total current liabilities | | 1 290 501 | 1 535 490 | 1 107 042 | 1 172 041 |
| Total liabilities | | 1 377 999 | 1 700 281 | 1 413 247 | 1 619 288 |
| Total equity and liabilities | | 10 940 595 | 10 491 966 | 9 845 354 | 9 530 807 |

UNAUDITED CONSOLIDATED FINANCIAL REPORT

UNAUDITED CONSOLIDATED FINANCIAL REPORT

CONSOLIDATED CASH FLOW STATEMENT

(Indirect method)

| | Note | 1.01.2019 -31.12.2019 EUR (unaudited) | 1.07.2019 -31.12.2019 EUR (unaudited) | 1.01.2018 -31.12.2018 EUR (audited) | 1.07.2018 -31.12.2018 EUR (unaudited) |
|--|------|--|--|--|--|
| Cash flow of operating activities | | | | | |
| Profit before taxes | | 1 579 918 | 770 911 | 1 516 741 | 499 853 |
| Corrections: | | | | | |
| Depreciation of fixed assets | 11 | 606 558 | 315 022 | 455 483 | 235 319 |
| Amortisation of intangible assets | 10 | 100 732 | 56 121 | 65 437 | 26 876 |
| Fixed assets write-off | | - | - | - | 22 216 |
| Revenue from the recognition of ERAF funds | | -218 915 | -142 062 | -168 629 | -78 739 |
| Interest and similar income | 8 | -105 869 | -63 787 | -64 776 | -38 597 |
| Interest and similar expenses | 9 | 18 542 | 8 732 | 22 002 | 10 387 |
| Profit before adjustments for current assets and current liabilities | | 1980 966 | 944 937 | 1 826 258 | 677 315 |
| Corrections: | | | | | |
| Increase / decrease in receivables | | -592 426 | 269 803 | -367 050 | -33 471 |
| Increase / decrease in inventories | | -748 492 | -499 875 | -382 084 | 29 625 |
| Decrease / increase in payables and other payables | | 387 730 | -181 240 | 114 007 | -87 192 |
| Gross cash flow of operating activities | | 1 027 778 | 533 625 | 1 191 131 | 586 277 |
| Interest payments | | -18 542 | -8 732 | -22 002 | -10 387 |
| Income tax payments | | - | - | -100 709 | -134 |
| Net cash flow of operating activities | | 1009 236 | 524 893 | 1068 420 | 575 756 |
| Investment activities cash flow | | | | | |
| Other investments | | -250 000 | -250 000 | -200 000 | -200 000 |
| Acquisition of fixed assets and intangible assets | | -1 186 461 | -751 771 | -1 139 942 | -630 536 |
| Issued loans | | -250 000 | -250 000 | -2 491 | -2 491 |
| Proceeds of loan repayments | | 2 491 | - | - | 30 600 |
| Received interest | | 105 869 | 63 787 | 64 776 | 38 597 |
| Investment activities cash flow | | -1 578 101 | -1 187 984 | -1 277 657 | -763 830 |
| Financing activities cash flow | | | | | |
| Proceeds from issue equity shares | | - | - | - | - |
| Proceeds from ERAF funds | | 114 712 | 82 322 | 79 703 | 34 276 |
| Repaid financial lease liabilities | | -57 645 | -29 006 | -58 838 | -28 755 |
| Dividends paid | | -449 429 | - | -337 072 | - |
| Repaid loan | 21 | -135 145 | -67 573 | -135 145 | -67 573 |
| Financing activities cash flow | | -527 507 | -14 257 | -451 352 | -62 052 |
| Decrease / increase in cash and cash equivalents | | -1096 372 | -677 348 | -660 589 | -250 126 |
| Cash and cash equivalents at the beginning of the reporting period | 19 | 3 425 756 | 3 006 732 | 4 086 345 | 3 675 882 |
| Cash and cash equivalents at the end of the financial period | 19 | 2 329 384 | 2 329 384 | 3 425 756 | 3 425 756 |

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

| | Share capital (EUR) | Share premium (EUR) | Retained earnings (EUR) | Total equity (EUR) |
|---|------------------------|------------------------|----------------------------|-----------------------|
| Balance as of 31 December 2017 | 374 524 | 4 023 454 | 2 854 622 | 7 252 600 |
| Distribution of dividends | - | - | -337 072 | -337 072 |
| Profit for the reporting period | - | - | 1 516 579 | 1 516 579 |
| | | | | |
| Balance as of 31 December 2018 | 374 524 | 4 023 454 | 4 034 129 | 8 432 107 |
| Distribution of dividends | - | - | -449 429 | -449 429 |
| Profit for the reporting period | - | - | 809 007 | 809 007 |
| Balance as of 30 June 2019 (unaudited) | 374 524 | 4 023 454 | 4 393 707 | 8 791 685 |
| Profit for the reporting period | - | - | 770 911 | 770 911 |
| Balance as of 31 December 2019 (unaudited) | 374 524 | 4 023 454 | 5 164 618 | 9 562 596 |

NOTES TO THE UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS

(2) NET TURNOVER

Turnover is the revenue generated during the period from the Group's main operating activities – the wholesale of goods and provision of the services less value added tax and discounts given. The revenue generated from production and wholesale of cosmetic products.

Turnover by geographical markets:

| | 1.01.2019 -31.12.2019 EUR (unaudited) | 1.01.2018 -31.12.2018 EUR |
|--|--|---------------------------------|
| Revenue from the sale of goods in European Union | 7 551346 | 5 991 218 |
| Revenue from the sale of goods in Latvia | 3 091 768 | 2 702 891 |
| Revenue from the sale of goods in other markets | 711 383 | 741 522 |
| Revenue from rendering services | 178 564 | 93 407 |
| Revenue from the sale of stands | 12 090 | - |
| Other revenue | - | 277 |
| Total | 11 545 151 | 9 529 315 |

(3) COST OF GOODS SOLD

| | 1.01.2019 -31.12.2019 EUR (unaudited) | 1.01.2018 -31.12.2018 EUR |
|---|--|---------------------------------|
| Materials cost | 2 167 325 | 1 631 384 |
| Remuneration for work | 858 195 | 713 236 |
| Fixed asset depreciation | 438 538 | 307 177 |
| Social security contributions | 206 709 | 171 943 |
| Premises rent and management costs | 149 123 | 149 123 |
| Current assets write-off | 147 662 | 140 493 |
| Production service costs | 147 390 | 96 874 |
| New product research and development costs | 141 733 | 80 440 |
| Leasehold improvements write-off | 66 741 | 64 487 |
| Resource costs | 56 982 | 53 212 |
| ECOCERT quality certificate maintenance costs | 25 331 | 27 101 |
| Business trip costs | 17 143 | 17 617 |
| Purchased goods and services for sale | 15 134 | - |
| Car maintenance, fuel and repair costs | 10 206 | - |
| Other production and production maintenance costs | 21 129 | 25 070 |
| Total | 4 469 341 | 3 478 157 |

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(4) SELLING EXPENSES

| | 1.01.2019 -31.12.2019 EUR (unaudited) | 1.01.2018 -31.12.2018 EUR |
|---|--|---------------------------------|
| Advertising costs | 1 312 677 | 927 626 |
| Remuneration for work | 1 053 080 | 859 726 |
| Sample production costs | 523 054 | 508 035 |
| Transport costs | 482 518 | 425 054 |
| Social security contributions | 255 038 | 207 416 |
| Marketing bonus costs | 215 686 | 147 174 |
| Business trip and exhibitions costs | 166 543 | 146 195 |
| Premises rent and maintenances costs | 131 292 | 106 270 |
| Intermediate services costs | 93 669 | 59 775 |
| Maintenance costs of sales platforms | 41 927 | 24 054 |
| Fixed asset depreciation | 41 258 | 35 466 |
| Costs of warehouse services | 22 562 | 7 793 |
| Car maintenance, fuel and repair costs | 22 000 | 21 686 |
| Sales training and store inspection costs | 17 279 | 11 319 |
| Royalties | 16 970 | 2 852 |
| Leashold improvements write-off | 13 583 | 9 073 |
| Representation costs | 8 739 | 23 483 |
| Other sales expenses | 74 660 | 31 108 |
| Total | 4 492 535 | 3 554 105 |

(5) ADMINISTRATION EXPENSES

| | 1.01.2019 -31.12.2019 EUR (unaudited) | 1.01.2018 -31.12.2018 EUR |
|--|--|---------------------------------|
| Remuneration for work | 500 389 | 421 787 |
| Depreciation and amortisation | 147 170 | 90 200 |
| Office costs | 127 801 | 111 185 |
| Social security contributions | 119 258 | 100 516 |
| Cash outflow related costs | 78 124 | 66 851 |
| Premises rent and maintenances costs | 71 712 | 71 712 |
| Staff sustainability costs | 39 101 | 17 979 |
| Costs related to the circulation of securities | 20 980 | 11 099 |
| Car maintenance, fuel and repair costs | 20 284 | 15 143 |
| Communication costs | 19 813 | 20 832 |
| Legal and other professional service costs | 16 417 | 31 024 |
| Employee health insurance | 14 633 | 9 837 |
| Audit costs | 12 840 | 15 680 |
| Work trip costs | 5 562 | - |
| Allowance for doubtful receivables | 1 491 | 57 092 |
| Other management and administration costs | 50 497 | 83 577 |
| Total | 1 246 072 | 1 124 514 |

(6) OTHER OPERATING INCOME

| | 1.01.2019 -31.12.2019 EUR (unaudited) | 1.01.2018 -31.12.2018 EUR |
|---|--|---------------------------------|
| Revenues from the ERAF project No L-APV-14-0111 | 88 926 | 88 926 |
| Revenues from other ERAF projects | 129 989 | 79 703 |
| Other revenues | 14 961 | 5 850 |
| Total | 233 876 | 174 479 |

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(7) OTHER OPERATING EXPENSES

| | 1.01.2019 -31.12.2019 EUR (unaudited) | 1.01.2018 -31.12.2018 EUR |
|-------------------------------------|--|---------------------------------|
| Nature protection costs | 22 383 | 10 992 |
| Donations | 12 500 | 20 000 |
| Resold purchased goods and services | 4 917 | 21 154 |
| Labor protection costs | 3 783 | 3 786 |
| Other expenses | 34 905 | 17 106 |
| Total | 78 488 | 73 038 |

(8) INTEREST AND SIMILAR INCOME

| | 1.01.2019 -31.12.2019 EUR (unaudited) | 1.01.2018 -31.12.2018 EUR |
|--|--|---------------------------------|
| Interest income on current financial investments | 100 729 | 54 555 |
| Other interest income | 5 140 | 10 221 |
| Total | 105 869 | 64 776 |

(9) INTEREST AND SIMILAR EXPENSES

| | 1.01.2019 -31.12.2019 EUR (unaudited) | 1.01.2018 -31.12.2018 EUR |
|--|--|---------------------------------|
| Interest on borrowings | 6 235 | 10 886 |
| Interest on obligations under finance leases | 4 361 | 5 830 |
| Currency exchange rate fluctuations | 4 223 | 3 217 |
| Factoring fees | 3 238 | 1805 |
| Other interest payments | 485 | 264 |
| Total | 18 542 | 22 002 |

(10) INTANGIBLE ASSETS

| | Concessions, patents, licenses, trademarks and similar rights | Prepayments for intangible assets | Development costs | Total intangible assets |
|---|--|-----------------------------------|----------------------|----------------------------|
| Cost as of 31.12.2018 | 463 859 | 2 325 | - | 466 184 |
| Additions | - | 311 115 | 96 471 | 407 586 |
| Adjustments | 487 | -7 706 | - | -7 219 |
| Transfers | 220 659 | -220 659 | - | - |
| Disposals | -285 | - | - | -285 |
| Cost as of 31.12.2019 | 684 720 | 85 075 | 96 471 | 866 266 |
| Accumulated amortisation as of 31.12.2018 | 83 632 | - | - | 83 632 |
| Amortization charged | 100 732 | - | - | 100 732 |
| Adjustments | 487 | _ | - | 487 |
| Disposals | -285 | - | - | -285 |
| Accumulated amortisation as of 31.12.2019 | 184 566 | - | - | 184 566 |
| Net book value as of 31.12.2018 | 380 227 | 2 325 | <u>-</u> | 382 552 |
| | | | | |

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(11) FIXED ASSETS MOVEMENT TABLE

| | Leasehold improve- ments | Land | Equip- ment and ma- chinery | Other fixed assets | Construc- tion in progress | Prepay- ments for property, plant and equipment | Total fixed assets |
|---|--------------------------------|---------|--------------------------------------|--------------------------|----------------------------------|---|--------------------------|
| Cost as of 31.12.2018 | 675 118 | 213 722 | 2 154 452 | 501 109 | 243 178 | 1434 | 3 789 013 |
| Additions | - | - | - | - | 763 428 | 522 169 | 1 285 597 |
| Disposals | - | _ | -47 122 | -24 472 | -1 881 | -497 135 | -570 610 |
| Transfers | 79 109 | - | 648 236 | 256 680 | -984 025 | - | _ |
| Cost as of 31.12.2019 | 754 227 | 213 722 | 2 755 566 | 733 317 | 20 700 | 26 468 | 4 504 000 |
| Accumulated depreciation as of 31.12.2018 | 226 583 | - | 1 293 722 | 212 900 | - | - | 1 733 205 |
| Depreciation charged | 80 326 | - | 419 221 | 107 011 | - | - | 606 558 |
| Disposals | - | _ | -47 122 | -24 472 | - | - | -71 594 |
| Accumulated depreciation as of 31.12.2019 | 306 909 | - | 1 665 821 | 295 439 | - | - | 2 268 169 |
| Net book value as of 31.12.2018 | 448 535 | 213 722 | 860 730 | 288 209 | 243 178 | 1 434 | 2 055 808 |
| Net book value as of 31.12.2019 | 447 318 | 213 722 | 1089 745 | 437 878 | 20 700 | 26 468 | 2 235 831 |

(12) OTHER NON-CURRENT RECEIVABLES AND OTHER RECEIVABLES

| | 31/12/2019 EUR | 31/12/2018 EUR |
|-----------------------|-------------------|-------------------|
| Rent security deposit | 40 000 | 40 000 |
| Other receivables | - | 2 491 |
| Total | 40 000 | 42 491 |

(13) OTHER SECURITIES AND INVESTMENTS

| | 31/12/2019 EUR | 31/12/2018 EUR |
|-------------------|-------------------|-------------------|
| Other investments | 826 | 826 |
| Total | 826 | 826 |

(14) RAW MATERIALS

| | 31/12/2019 EUR | 31/12/2018 EUR |
|---------------------------------------|-------------------|-------------------|
| Net book value of raw materials | 1544 696 | 1 051 090 |
| Allowance for slow moving inventories | -12 000 | -11 456 |
| Total | 1 532 696 | 1039 634 |

(15) FINISHED GOODS AND GOODS FOR SALE

| | 31/12/2019 EUR | 31/12/2018 EUR |
|-----------------------|-------------------|-------------------|
| Cosmetic products | 1050 084 | 848 024 |
| Advertising materials | 80 314 | 27 958 |
| Total | 1 130 398 | 875 982 |

(16) TRADE RECEIVABLES

| | 31/12/2019 EUR | 31/12/2018 EUR |
|--|-------------------|-------------------|
| Net book value of trade receivables | 1444 309 | 1043 631 |
| Allowance for doubtful trade receivables | -58 583 | -57 092 |
| Total | 1 385 726 | 986 539 |

(17) OTHER RECEIVABLES

| | 31/12/2019 EUR | 31/12/2018 EUR |
|---|-------------------|-------------------|
| Short term loan to SIA KALVI * | 250 000 | - |
| Advance payment for bond coupons | 32 527 | - |
| Security deposit for leased retail premises | 28 027 | 19 729 |
| Balance of unpaid collected cash | 7 405 | 3 860 |
| Payments in PAY PAL system | 2 259 | 8 261 |
| CIT overpayment | 256 | 53 801 |
| Other receivables | 11 379 | 21 525 |
| Total | 331 853 | 107 176 |

^{*} Loan granted to SIA KALVI, co-owned by Uldis Iltners and Lote Tisenkopfa-Iltnere, approved by the Council of the Parent Company. Loan repayment due 18 August 2020, annual interest rate - 5 %.

(18) TOTAL CURRENT FINANCIAL INVESTMENTS

| | 31/12/2019 EUR | 31/12/2018 EUR |
|---|-------------------|-------------------|
| Short term financial securities (bonds) with a fixed income | 950 000 | 700 000 |
| Total | 950 000 | 700 000 |

(19) CASH

| | 31/12/2019 EUR | 31/12/2018 EUR |
|-----------------------|-------------------|-------------------|
| Cash in bank accounts | 2 329 384 | 3 425 756 |
| Total | 2 329 384 | 3 425 756 |

(20) SHARE CAPITAL

As of 31 December 2019, the registered and fully paid-in share capital of the Group's parent Company amounts EUR 374 524.20 and consists of 3 745 242 shares with a nominal value of EUR 0.10 per share.

(21) BANK BORROWINGS

| SWEDBANK loan - agreement No 14-009243 SWEDBANK loan - agreement No 15-025534 | EUR | 31/12/2018 |
|--|-----------------------------|--------------------|
| SWEDBANK loan - agreement No 15-025534 | | EUI |
| | 77 379 | 148 80 |
| Total hank haveavings | 31 859 | 95 576 |
| Total bank borrowings | 109 238 | 244 38 |
| NON-CURRENT BORROWINGS | | |
| SWEDBANK loan - agreement No 14-009243 | 5 952 | 77 379 |
| SWEDBANK loan - agreement No 15-025534 | - | 31 85 |
| Total non-current borrowings | 5 952 | 109 23 |
| CURRENT BORROWINGS | | |
| SWEDBANK loan - agreement No 14-009243 | 71 427 | 71 42 |
| SWEDBANK loan - agreement No 15-025534 | 31 859 | 63 718 |
| o ti 25 5 ii ti ttoui. | 103 286 | 135 14 |
| Total current borrowings | 103 200 | |
| | 109 238 | 244 38 |
| Total current borrowings Total bank borrowings BORROWINGS SPLIT BY MATURITY | 109 238 | |
| Total current borrowings Total bank borrowings BORROWINGS SPLIT BY MATURITY Less than 1 year | 109 238 103 286 | 244 38: 135 14: |
| Total current borrowings Total bank borrowings BORROWINGS SPLIT BY MATURITY | 109 238 | |
| Total current borrowings Total bank borrowings BORROWINGS SPLIT BY MATURITY Less than 1 year Over 1 year Total borrowings | 109 238 103 286 5 952 | 135 14 109 23 |
| Total current borrowings Total bank borrowings BORROWINGS SPLIT BY MATURITY Less than 1 year Over 1 year | 109 238 103 286 5 952 | 135 14 109 23 |

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BORROWINGS INTEREST RATES

As of 31 December 2019, the effective interest rate on the non-current borrowing No 14-009243 was 3 month EURIBOR + 3.3%; on the non-current borrowing No 15-025534 - 3 month EURIBOR + 3.5%.

BORROWINGS MATURITY DATES

The maturity date of the non-current borrowing No 14-009243 is 22 January 2021, the maturity date of the non-current borrowing No 15-025534 is 30 June 2020.

PLEDGES

The Group has pledged a portion of its assets as security for bank borrowings. As of 31 December 2019, the Company's assets in amount of EUR 1340 900 had been pledged to secure agreement No 14-009243 and assets in amount of EUR 420 000 had been pledged to secure agreement No 15-025534.

BANK LOAN COVENANTS

During the reporting period and as of 31 December 2019, the Company had complied with all loan covenants of the borrowing agreements.

(22) OTHER NON-CURRENT LIABILITIES

| | 31/12/2019 EUR | 31/12/2018 EUR |
|-------------------------------------|-------------------|-------------------|
| Lease liabilities | 81 546 | 140 680 |
| Total other non-current liabilities | 81 546 | 140 680 |

(23) TAXES AND SOCIAL INSURANCE CONTRIBUTIONS

| | 31/12/2019 EUR | 31/12/2018 EUR |
|--------------------------------|-------------------|-------------------|
| Social insurance contributions | 68 455 | 56 972 |
| Value added tax | 50 337 | 18 525 |
| Personal income tax | 31 771 | 27 781 |
| Other taxes and duties | 52 | 218 |
| Total | 150 615 | 103 496 |

(24) OTHER CURRENT LIABILITIES

| | 31/12/2019 EUR | 31/12/2018 EUR |
|---------------------------------|-------------------|-------------------|
| Salaries | 130 391 | 105 233 |
| Lease liabilities | 59 134 | 57 645 |
| Balance of gift cards | 15 519 | 16 063 |
| Other liabilities | 2 797 | 4 044 |
| Total other current liabilities | 207 841 | 182 985 |

(25) TRANSACTIONS WITH RELATED PARTIES

| Related party | Sales of goods and services | Purchases of goods and services |
|-------------------|--------------------------------|---------------------------------|
| MC PROPERTIES SIA | - | 220 835 |
| Wolf Candles SIA | - | 1 201 |
| Total | - | 222 036 |

(26) NUMBER OF EMPLOYEES IN THE GROUP

| | 31/12/2019 EUR | 31/12/2018 EUR |
|--|-------------------|-------------------|
| Average number of employees per reporting period, including: | 146 | 123 |
| Members of the Board in the Parent Company | 3 | 3 |
| Members of the Council in the Parent Company | 5 | 5 |

(27) INFORMATION ON THE REMUNERATION OF COUNCIL AND BOARD MEMBERS OF THE PARENT COMPANY

| | 31/12/2019 EUR | 31/12/2018 EUR |
|--|-------------------|-------------------|
| Board members remuneration for the work at the Board | 9 846 | 9 332 |
| Council members remuneration for the work at the Council | 5 914 | 3 643 |
| Total | 15 760 | 12 975 |

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(28) OFF-BALANCE SHEET LIABILITIES

On 17 March 2015, the Group's parent company signed a premises lease agreement for renting production and office space with SIA MC PROPERTIES (registration Number 40103872324). The agreement matures in 2025.

On 30 June 2015, a mortgage agreement was signed between Swedbank A/S and MC Properties SIA regarding premises leased to the Group's parent company. As a pledge for the agreement stands MC Properties real estate located in Zeltinu street 131, Marupe. The Parent company is the warrantor of the pledge for the total amount of EUR 646 153.

(29) RECEIVED ERAF FINANCING

In previous years, the Parent company received the European Union co-financing in the project Entrepreneurship and innovation, sub-program - High value-added investments.

Under the terms of the aid agreement, the Parent company has no right to lease, pledge, sell or otherwise encumber equipment and property created through state aid co-financing until 2020.

In 2019 the Group participated in and received funding from European Union support programs.

(30) FINANCIAL RISK MANAGEMENT

The Group's activities are exposed to a variety of financial risks: foreign currency risk, interest rate risk, credit risk and liquidity risk.

INTEREST RATE RISK

The Group has non-current borrowings with variable interest rate from credit institutions. Therefore, it is exposed to any changes in interest rates.

FOREIGN CURRENCY RISK

Foreign currency risk is the risk of financial losses incurred by the Group due to adverse fluctuations in foreign currency exchange rates. This risk arises when financial assets denominated in a foreign currency do not match financial liabilities in that currency, which results in open currency positions. The Group does not have any material balances of financial assets and liabilities denominated foreign currencies. Therefore, during the reporting period the Group's exposure to foreign currency risk was not significant.

CREDIT RISK

Credit risk is the risk of financial losses incurred as a result of default by a counterparty on its obligation to the Group. Credit risk mainly arises from cash with banks, trade receivables and issued non-current and current loans.

The Group has no significant concentration of credit risk with any single counterparty or group of counterparties having similar characteristics.

LIQUIDITY RISK

Liquidity risk is the risk that the Group will not be able to settle its obligations in full as they fall due. Liquidity risk arises when the maturities of financial assets and liabilities do not match. The aim of the Group's liquidity risk management is to maintain sufficient amount of cash and its equivalents, and to insure the availability of funding through sufficient amount of committed bank credit line facilities to settle its obligations at a given date. The Group assesses the repayment term matching of its financial assets and liabilities and the stability of long-term investment sources of funding on a regular basis.

(31) POST BALANCE SHEET EVENTS

As of the last day of the reporting year until the date of signing these financial statements there have been no other events requiring adjustment or disclosure in the financial statements or notes thereto.



